



**BOARD DEVELOPMENT DAY FOR BOARD OF TRUSTEES**

**THURSDAY 30 MARCH 2023**

**FRY BUILDING, ROOM G.13**

<b>Timings</b>	<b>Detail</b>	
<b>10.00</b>	<b>Arrival</b> ( <i>coffee and pastries</i> )	
10.15	Opening Remarks	Jack Boyer
10.30 (2hrs)	Enterprise & Innovation ( <i>Paper enclosed</i> )	Phil Taylor, Michele Barbour, Simon Bond and colleagues
<b>12.30</b> (45 mins)	<b>Lunch</b> <i>With optional building tour from 12.45</i>	
13.15 (1hr 45 mins)	Campus Framework ( <i>Paper enclosed</i> )	Judith Squires, Barra MacRuairi and team
<b>15.00</b> (15 mins)	<b>Break</b>	
15.15 (1hr 30 mins)	Temple Quarter Enterprise Campus ( <i>Papers circulated via email on 17<sup>th</sup> March: paper ref: BT/22-23/051</i> )	Judith Squires, Barra MacRuairi
16.45 (15 mins)	Closing remarks	Jack Boyer
<b>17.00</b>	<b>CLOSE</b> ( <i>walk to hotel</i> )	
<b>18.30</b>	Board Dinner Venue: River Station, The Grove, Bristol BS1 4RB	

**MEETING OF BOARD OF TRUSTEES  
FRIDAY 31 MARCH 2023**

**RICHMOND BUILDING, GROMIT ROOM, 4<sup>th</sup> FLOOR**

TITLE	LEAD	ACTION	TIMINGS & PAPER REFERENCE
<b>Preliminaries</b>			
1.	Welcome, Apologies, Announcements	Chair	<b>0900</b>
2.	Declarations of Interest	Chair	
3.	Minutes of Previous Meeting: 3 <sup>rd</sup> February 2023	Chair	Approval <b>Enclosed</b>
4.	Actions & Matters Arising	Chair	Information <b>Enclosed</b>
<b>Strategic</b>			
5.	Executive Group Report & Questions	VC, DVC, Registrar & University Secretary	Discussion, some items for approval <b>0910</b> 75 mins <b>BT-22-23/042</b> <i>Appendices in Reading Pack</i>
<b>BREAK 15 mins</b>			
6.	Brand & Digital Presence	Registrar & University Secretary, PVC Global Engagement, Chief Information Officer	Discussion <b>1040</b> 60 mins <b>BT/22-23/043</b>
<b>Operational</b>			
7.	Health & Safety Annual Report	Registrar & University Secretary, Head of Health & Safety	Approval <b>1140</b> 20 mins <b>BT/22-23/044</b>
<b>Developmental</b>			
8.	Higher Education Policy	Nicola Dandridge	Presentation <b>1200</b> 30 mins
<b>LUNCH 60 mins, with invited guests</b>			
9.	Students Union	Sabbatical Officers	Presentation <b>1330</b> 30 mins
<b>Operational</b>			
10.	Finance Report	CFISO	Discussion, some items for approval <b>1400</b> 20 mins <b>BT/22-23/045</b> <i>Appendices in Reading Pack</i>

TITLE		LEAD	ACTION	TIMINGS & PAPER REFERENCE
<b>Assurance</b>				
11.	Chair's Report	Chair	Approval	<b>1420</b> <i>10 mins</i> <b>BT/22-23/046</b> <i>Appendices in Reading Pack</i>
12.	University Secretary's Report	University Secretary	Approval	<b>1430</b> <i>10 mins</i> <b>BT-22/23/047</b> <i>Appendices in Reading Pack</i>
13.	Report from Nominations Committee	Chair of Nominations	Approval	<b>1440</b> <i>10 mins</i> <b>BT/22-23/048</b>
14.	Report from Audit and Risk Committee 13 March 2023*	Chair of A&R	Information	<b>1450</b> <i>10 mins</i> <b>BT/22-23/049</b>
15.	Report from Finance & Infrastructure Committee 9 February 2023**	Chair of F&I	Approval	<b>1500</b> <i>20 mins</i> <b>BT/22-23/050</b>
<b>Any Other Business</b>				
16.	Any Other Business			<b>1530</b>
17.	Date of Next Meeting: 26 May 2023			

\* The TQ section of the ARC report from the 13<sup>th</sup> March ARC meeting is included in the TQ pack for the Development day on 30<sup>th</sup> March.

\*\*The report from the 15<sup>th</sup> March FIC meeting is included in the TQ pack for the Development Day on 30<sup>th</sup> March.