

**MEETING OF BOARD OF TRUSTEES
FRIDAY 24 SEPTEMBER 2021**

TITLE	PRESENTER	ACTION	TIMINGS & PAPER REFERENCE
Preliminaries			
1.	Welcomes, Apologies, Announcements	Chair	0900
2.	Declarations of Interest	Chair	
3.	Minutes of Previous Meeting - 9 July 2021	Chair	Approval Enclosed
4.	Actions & Matters Arising	Chair	Information Enclosed
Strategic Items			
5.	Vice-Chancellors Report & Questions	VC	Discussion 0910 <i>50 mins</i> Verbal
6.	Strategy Refresh Update	DVC & Provost	Discussion 1000 <i>30 mins</i> BT/21-22/001 <i>Appendices in Reading Pack</i>
	BREAK 15 MINS		
7.	Business School Business Case	DVC & Provost	Decision 1045 <i>45 mins</i> BT/21-22/002 <i>Appendices in Reading Pack</i>
8.	NSS Results	DVC & Provost	Discussion 1130 <i>30 mins</i> BT/21-22/003
Occasional Items			
9.	Mental Health & Wellbeing Annual Report (Staff & Students) LUNCH 40 mins	DVC & Provost and Registrar	Discussion 1200 <i>30 mins</i> BT/21-22/004
Standing & Operational Items			
10.	TQ Update	COO	Discussion 1310 <i>15 mins</i> BT/21-22/005 <i>Appendices in Reading Pack</i>

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|-----|---|--|---|---|
| 11. | Chair's Report | Chair | Information | 1325
<i>15 mins</i>
BT/21-22/006
<i>Appendices in Reading Pack</i> |
| 12. | Report from COO | COO | Discussion,
some items for
approval | 1340
<i>25 mins</i>
BT/21-22/007
<i>Appendices in Reading Pack</i> |
| 13. | Report from DVC &
Provost | DVC & Provost | Discussion,
some items for
approval | 1405
<i>25 mins</i>
BT/21-22/008
<i>Appendices in Reading Pack</i> |
| 14. | Report from Registrar &
University Secretary
BREAK 15 MINS | Registrar &
University
Secretary | Information | 1430
<i>15 mins</i>
BT/21-22/009
<i>Appendices in Reading Pack</i> |

Committee Reports

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|-----|---|-------------------------|----------|---|
| 15. | Report from Nominations
Committee | Chair of
Nominations | Approval | 1500
<i>40 mins</i>
TO FOLLOW: BT/21-22/010 |
| 16. | Report from Finance &
Infrastructure Committee | Chair of FIC | Approval | 1540
<i>5 mins</i>
TO FOLLOW: BT/21-22/011 |

Any Other Business

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| 17. | Any Other Business | | | 1545 |
| 18. | Date of Next Meeting: 19 November 2021 | | | |

Additional Papers: Reading Pack

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| 19. | Enterprise & Innovation
Update | PVC Research &
Enterprise | Note | To be presented at dinner
Thursday 23rd
BT/21-22/012
<i>In Reading Pack</i> |
| 20. | Knowledge Exchange
Framework | PVC Research &
Enterprise | Note | To be presented at dinner
Thursday 23rd
BT/21-22/013
<i>In Reading Pack</i> |